

Eliminating the Fall-out from Moore's Law: A Profitable Alternative to End of Life

Ethan Plotkin, CEO Kaye Porter, Director of Marketing

Embedded Tech Trends, January 2014

© 2014 GDCA, Inc

Innovation is a double edged sword: offering new product improvements, with diminishing support for aging products.







Obsolescence speaks for itself:

"Everybody agrees our EOL policy creates scrambles, but it's hard to say no when a customer comes back for more support later." -Director of Engineering

"We offer long-term support contracts, but we don't sell that many and customers still come back later asking for another LTB."

-Director of Quality

"This older stuff is a total distraction."

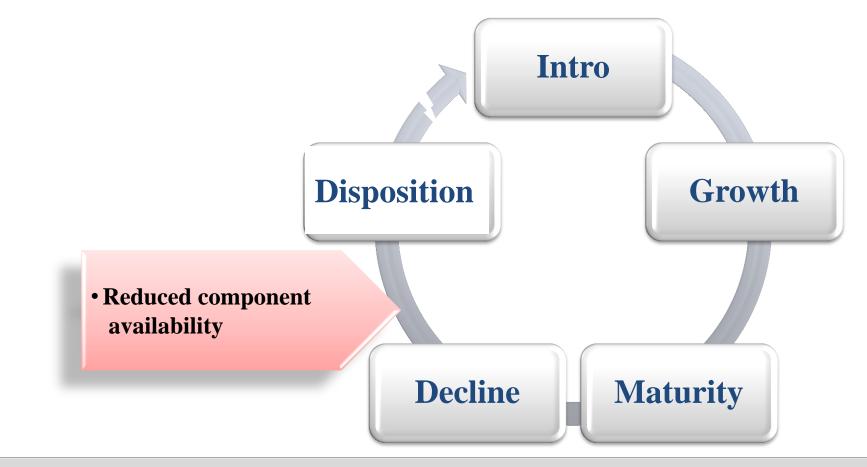
-Director of Global Manufacturing





Product Life Cycle Management (PLM) Model

Obsolescence pushes everyone into an EOL corner, where it seems like the only choice is EOL.







The Cost of Obsolescence Management

Component EOLs drain the profitability of older products and distract from newer products.

Quartile	Revenue Share%	Effort Share%
Тор 25%	86%	25%
50-75%	11%	25%
25-50%	3%	25%
Bottom 25%	1%	25%

REF: Peter Philippi, Strategex Consulting Group





The Cost of Obsolescence Management

EOL is defensive and sacrifices lifetime profit.

Business Case Analysis:				
°3 Legacy products over 3 years (FY09-2011).				
°6 different customers, avg order sizes: 82, I				
	6	irowth phase		
Sales Revenue (\$)	\$	707,355		
Normal Production Cost (\$)	<u>\$</u>	481,001		
NET PROFIT (\$)	\$	226,354		
NP (%)		32%		





The Cost of Obsolescence Management

EOL is defensive and sacrifices lifetime profit.

Business Case Analysis:					
°3 Legacy products over 3 years (FY09-2011).					
°6 different customers, avg order sizes: 82, 14, 18					
	Gro	wth phase		Maturity phase	
Sales Revenue (\$)	\$	707,355	\$	707,355	
Normal Production Cost (\$)	\$	481,001	\$	481,001	68%
Obsolescence costs (\$)			\$	197,144	28%
NET PROFIT (\$)	\$	226,354	\$	29,210	
NP (%)		32%		4%	





Obsolescence is like gravity

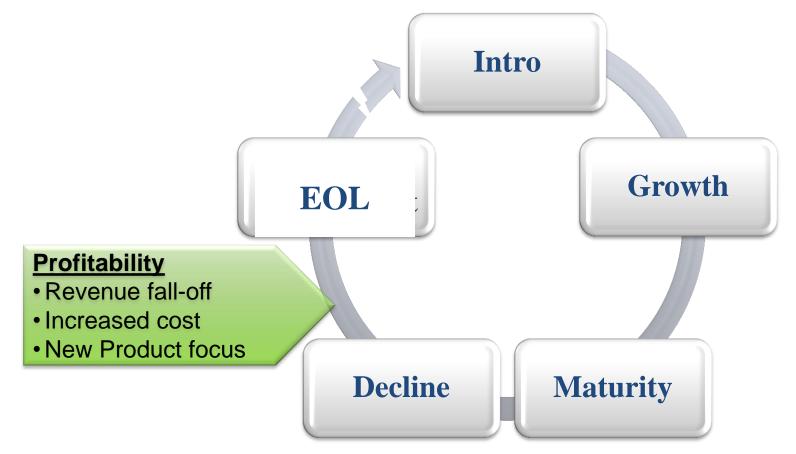
You can't escape obsolescence...





Proactive Legacy Management (PLM+TM) Model

A Legacy sustainment strategy offers everyone more options and profit than EOL.







Obsolescence Stops Distracting Teams

Legacy sustainment balances profitability and customer demand

Quartile	Revenue Share%	Effort Share%
Тор 25%	86%	
50-75%	11%	
25-50%	3%	25%
Bottom 25%	1%	25%

REF: Peter Philippi, Strategex Consulting Group





Legacy Sustainment Profitability driven life cycle decision criteria



The GOAL is to maximize lifetime profitability

ACTIVE (no part issues) Transition to MATURE if: •Sales forecast < \$X/% and/or

•Part EOL notice received

- Profitability considers availability - but is not tied to it
- Accurate assessment of profitability for each individual product





The Benefits of Legacy Sustainment

Unlock profitable Revenue and Customer Loyalty

Business Case Analysis:				
°3 Legacy products over 3 years (FY09-2011).				
°6 different customers, avg order sizes: 82, 14				
	Maturity phase			
Sales Revenue (\$)	\$ 707,355			
Normal Production Cost (\$)	\$ 678,145			
Obsolescence costs (\$)	\$ 197,144			
NET PROFIT (\$)	\$ 29,210			
NP (%)	4%			



The Benefits of Legacy Sustainment

Unlock profitable Revenue and Customer Loyalty

Business Case Analysis:				
°3 Legacy products over 3 years (FY09-2011).				
°6 different customers, avg order sizes: 82, 14, 18				
	Maturity	phase	Legacy	Support phase
Sales Revenue (\$)	\$	707,355	\$	113,177
Normal Production Cost (\$)	\$	678,145		
Obsolescence costs (\$)	\$	197,144		
Legacy Support costs (\$)			<u>\$</u>	2,400
NET PROFIT (\$)	\$	29,210	\$	110,777
NP (%)		4%		98%

